

we make the move



Annual financial report 2021

Fluxys



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Outlook



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New prospects and opportunities for Fluxys



Pascal De Buck
Managing Director and CEO

Daniël Termont
Chairman of the Board of Directors

We want to be the driving force behind the switch to the molecules for a carbon-neutral future. We also want to be a carbon-neutral company by 2035.

And we can count on our employees to achieve this. In 2021, they gave the best of themselves yet again. With a special resilience to continue providing society with our essential services, despite the ongoing pandemic.

At the same time, we have taken a major step forward together in our strategy to build the energy system of tomorrow. We are truly proud of their ingenuity, drive and dedication.

Can we call 2021 a pivotal year when it comes to the evolution of the energy system?

Daniël Termont Absolutely. In Europe we are largely dependent on energy from other continents. Due to the increasing importance of green energy, the traditional energy chain is being thoroughly disrupted. And that means new prospects and opportunities for Fluxys. Lots of opportunities actually. That's why, together with the Board of Directors, we have defined criteria that will help us to make decisions when new opportunities arise in the energy transition.

What are these criteria?

Daniël Termont Any investment decision should be in line with a low-carbon economy in the long term. We also want to deploy and further expand Fluxys' industrial expertise, both inside and outside Europe. Lastly, we invest in projects that are sufficiently mature in terms of technology and aspire to achieve a sound return in the long term.

How fast are we moving towards a carbon-neutral society?

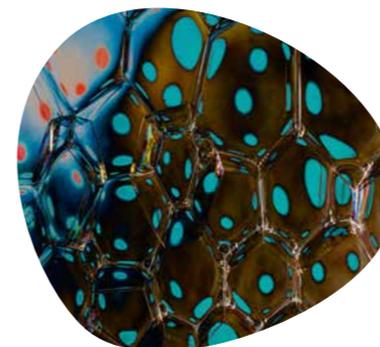
Pascal De Buck It's important to get the market for tomorrow's molecules moving now. By 2026, we want to have the first infrastructure for hydrogen and/or CO₂ in the ground in Belgium. We're aiming for an initial investment decision in 2022.

Milestones for 2021

Belgium: building the network of the future

To achieve a climate-neutral Belgium, hydrogen and CO₂ must be able to flow through the country. At the beginning of the year, we asked the market which volumes

will be needed from which sources and going to which destinations. At the end of 2021 and in early 2022, we went back to the market with tangible proposals for hydrogen and CO₂ infrastructure in various industrial clusters. We are ready to get started.



Brazil: partner in TBG

In 2021, Fluxys became a minority partner in Transportadora Brasileira Gasoduto Bolívia-Brasil (TBG), one of the three largest transmission system operators in Brazil. We share our experience



and expertise in industrial and regulatory matters with TBG and support the company's development through this exchange of knowledge.



Molecules are part of the energy future.

Pascal De Buck
Managing Director and CEO

Does natural gas still have a future?

Daniël Termont Every transition, including the energy transition, is a process. Today we're opening the door to hydrogen and other molecules for a carbon-neutral future. And while the market for these new molecules is growing, the door to natural gas will remain open for as long as necessary.

Pascal De Buck Exactly. We're preparing for tomorrow without losing sight of energy security. For some time to come, society must still be able to fall back on natural gas during the transition phase. This transition is different in every country and every continent, and depends to a large extent on various factors, including the specific climate, economic and industrial characteristics of each region. With our infrastructure we deliver continuity going forward.

Fluxys' vision extends beyond Belgium and Europe?

Daniël Termont Today we are seeing significant momentum globally around the molecules of tomorrow, and with Fluxys we want to seize that opportunity. Green hydrogen from regions with

a lot of sun and wind will have to find its way to Europe. By establishing a broader presence outside Europe, we can import this green energy and use our infrastructure to store and bring it to industry, homes and the transport sector, for example.

You often hear that the future is electric. Is there room for green molecules like hydrogen?

Pascal De Buck I like to describe this as taking a 'both-and' approach on all fronts. Diversity is the key to the energy future. Both green electricity and carbon-neutral molecules in their various forms – including hydrogen, biomethane, synthetic methane and other possibilities that will eventually mature. And also infrastructure enabling CO₂ captured by industry to be reused or stored. Innovation, new technologies and forward-looking creativity are critically important. We're taking early action on all fronts with a view to ensuring a carbon-neutral energy mix and decarbonising our own activities. Because by 2035 we also want to be a fully carbon-neutral company.



In Belgium, we are ready to invest in the first pipelines for hydrogen and CO₂. The move has started.

Daniël Termont
Chairman of the Board of Directors

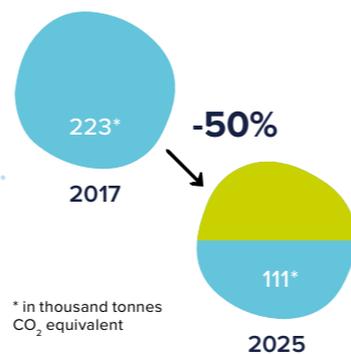


Walking together with heart

Keep moving during COVID, for a good cause: that was the goal. In all, our employees walked 180,000 km in two and a half months in the spring. That's equal to 4.5 laps around the earth! To mark this achievement, various Fluxys group companies donated a total of €22,000 to good causes.

Germany: LNG terminal project

Fluxys became a partner in the project to construct an LNG terminal in Stade near Hamburg. The terminal would provide important support for Germany in its approach to a diversified energy mix. For Fluxys, the project is an opportunity to strengthen and diversify its presence in Germany with an eye on the future.



Climate-neutral Fluxys: on track

We are committed to making our own activities climate-neutral by 2035. The first milestone is to halve the greenhouse gas emissions from our Belgian activities compared to 2017 levels by 2025. We are on track to achieve this goal. We are building three extra regasifiers with seawater to boost send-out capacity at the Zeebrugge LNG Terminal. Using the heat from seawater to regasify LNG will significantly reduce the terminal's emissions.



More traffic at LNG terminals and bio-LNG at Zeebrugge

Both the Zeebrugge and Dunkirk LNG terminals experienced high levels of shipping traffic and loading operations involving LNG trailers. Four extra truck loading bays are under construction at Zeebrugge, and bio-LNG has been available at the facility as a fully decarbonised fuel for ships and trucks since 2021.

Capacity available in all directions

Shifts in import flows to Europe meant that there was high demand in both Germany and the Netherlands for flows from Belgium. Our infrastructure ensured that high transit flows to both countries ran smoothly, confirming once again our role as energy hub for North-West Europe.



How will you change the world?

Our hunt for talent continues, and we have a special project for the future: keeping up the good work and tapping into our innovative side to help build a climate-neutral society. That is our message in our multimedia campaign to attract new talent.

Questions about accounting data

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future